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Co-operative Bank Regulated Non-WDT Sacco Society Limited
Annual Report and Financial Statements
For The Year Ended 31st December 2024





P.O Box 5957-00100 NAIROBI -KENYA

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IAS 1 permits the use of different titles for the various financial statements. The titles used here are those used in the standard.

#### **SOCIETY INFORMATION**

## **BOARD AND SUPERVISORY COMMITTEE MEMBERS**

#### **BOARD OF DIRECTORS**

Amos Chacha Mwita Chairperson

George Rukwaru Vice Chairman From 27th January 2024

Fridah Mitei Hon. Secretary
Eli Mwangi Waweru Treasurer
Patrick Ndombi Member
Dalmas Mukabalasi Member
Lewis Mbae Member

Judy OkeroMember From 27th January 2024Martin KimondoMember From 27th January 2024Dennis LusenakaVice Chairman Up to 27th January 2024Christine MurukuMember Up to 27th January 2024

**SUPERVISORY COMMITTEE** 

James KamauChairpersonDouglas MuneneSecretaryAnne KaariMember

**CHIEF OFFICER/S** 

Chief Executive Officer Pauline Gichuki Finance Manager Jackline Kimani

**REGISTERED OFFICE** Co-op Bank House

P.O Box 48231 - 01000

Nairobi - Kenya

INDEPENDENT AUDITOR D K Wambua & Associates

Certified Public Accountants
Danny's Court Suite A3 First Floor
Mombasa Rd opposite Nextgen Mall

P.O. Box 5957-00100 Nairobi - Kenya

PRINCIPAL BANKERS AND FINANCIERS Cooperative Bank of Kenya Ltd

Co-op House Branch Nairobi - Kenya

| Statistical | Information   |
|-------------|---------------|
| Statistical | THEOT MEASURE |

| Monthouskin                                    |                | 2024<br>Kshs<br>Numbers    | 2023<br>Kshs<br>Numbers    |
|--|----------------|----------------------------|----------------------------|
| Membership                                     |                | <b>7</b> 000               |                            |
| Active   |                | 5,303                      | 4,686                      |
| Inactive                                       | -              | 347                        | 327                        |
|  | :=             | 5,650                      | 5,013                      |
| Financial                                      | v <del>-</del> | Kshs                       | Kshs                       |
| Total assets                                   |                | 6 105 122 120              | E 204 710 000              |
|  |                | 6,105,133,138              | 5,384,710,998              |
| Members' deposit                               |                | 3,603,909,879              | 3,181,403,657              |
| Members' Savings                               |                | 28,912,100                 | 37,238,036                 |
| Total deposits                                 |                | 3,632,821,978              | 3,218,641,693              |
| External Borrowings                            |                | 259,026,136                | 324,188,214                |
| Loan and advances to members                   |                | 4,824,898,895              | 4,177,000,705              |
| Financial Assets (Sacco)                       |                | 683,622,467                | 634,703,559                |
| Financial Assets (Held in Trust)  Core capital |                | 198,684,178                | 198,924,178                |
| Share capital                                  |                | 726,356,659<br>448,201,061 | 535,524,948<br>338,035,996 |
| Institutional capital                          |                | 1,015,568,200              | 837,723,738                |
| Retained Earnings                              |                | 420,189,485                | 373,394,757                |
| Total revenue                                  |                | 799,643,206                | 674,599,308                |
| Total Interest Income                          |                | 598,220,697                | 512,954,386                |
| Interest on Members Deposits                   |                | 404,611,506                | 352,959,331                |
| Dividend on Share Capital                      |                | 83,370,611                 | 57,674,562                 |
| Total expenses                                 |                | 94,702,738                 | 66,750,143                 |
| Liquid Assets                                  |                | 534,218,119                | 466,643,019                |
| 51.5   |                | Numbers                    | Numbers                    |
| Employees of the Sacco                         | Male           | 5                          | 4                          |
|  | Female —       | 13                         | 12                         |
| Key ratios                                     | SASRA          | %                          | 9/0                        |
| Capital Adequacy Ratio                         | Standards      | 70                         | 70                         |
| Core capital/Total Assets                      | ≥8%            | 12%                        | 10%                        |
| Core Capital/Total Deposits                    | ≥5%            | 20%                        | 17%                        |
| Retained Earnings and Reserves/Core Capital    | ≥50%           | 140%                       | 156%                       |
| External Borrowing Ratio                       |                |                            |                            |
| External borrowing/Total assets                | ≤ 25%          | 4%                         | 6%                         |
| Liquid Ratio                                   |                |                            |                            |
| Liquid asset/Current Liabilities               | ≥10%           | 13%                        | 13%                        |
| Operating Efficiency/Loan Quality Ratio        |                |                            |                            |
| Total expenses/Total revenue                   |                | 12%                        | 10%                        |
| Interest on Member Deposit/Total Revenue       |                | 51%                        | 52%                        |
| Interest rate on Member Deposits               |                | 12%                        | 12%                        |
| Dividend rate on member Share Capital          |                | 20%                        | 20%                        |
| Total Delinguency Loans/Gross Loan Portfolio   | ≤ 5%           | 2%                         |                            |
| Total Delingueticy Loads/Gloss Load Foltiono   | ≥ 5%           | 470                        | 2%                         |

## STATEMENT OF CORPORATE GOVERNANCE

Corporate governance is the process and structure used to manage business affairs of the Society towards enhancing prosperity and Corporate accounting with the ultimate objective of realizing members' long term value while taking into account the interest of other stakeholders.

The Board of Directors are responsible for the corporate governance practices of the society. This statement sets out the main practices in operation during the period under review, unless otherwise indicated. The society is committed to business integrity and professionalism in all its activities.

## **Management Board**

The Board has (9) nine members ,and a Chief Executive Officer (CEO) as an Ex-Official. The separate roles of Chairman and the CEO are practised and are clearly defined in the by laws that are regularly revised to be in line with legislation and statutes. The Board meets Monthly to deliberate on the Society's financial performance and discuss reports from each sub-committee and deal with any strategic issues and opportunities for the Sacco.

#### **Board Sub- Committees**

The Society had the following sub-committees in place during the period with terms of reference clearly defined in the by laws to facilitate decision making of the Board in the execution of its powers, duties and authorities.

1. Finance & Administration Committee Chaired by - Eli Mwangi Waweru

2. Credit & Risk management Committee Chaired by - Lewis Mbae

3. Business Development Committee Chaired by - George Rukwaru

## **Supervisory Committee**

The SACCO has (3) three supervisory members

1. Supervisory Committee Chaired by - James Kamau

#### Internal Controls

The Society has systems and processes to ensure that requisite controls, physical security of assets and reporting of accurate and up-to date information with a comprehensive accounting system is in place. Further Sacco has contracted an independent external internal auditor who reports to the Board through the Supervisory Committee.

The Board of Directors submit their report and the audited financial statements for the year ended 31st December 2024, which disclose the state of affairs of the society.

## **INCORPORATION**

The society is incorporated in Kenya under the Cooperative Society Act, Cap 490 and Licensed under the Sacco Societies Act No. 14 of 2008, and is domiciled in Kenya.

## PRINCIPAL ACTIVITIES

The Principal activities of the society are receiving shares, savings and issuing of loans to its members.

| RESULTS                                  | 2024<br>Kshs | 2023<br>Kshs |
|--|--------------|--------------|
| Surplus/(deficit) before tax             | 244,821,905  | 208,604,252  |
| Tax (charge)/credit for the year         | (17,111,394) | (2,960,231)  |
| Gain/Loss in Market Value for shares     | 48,258,908   | (8,423,122)  |
| Transfer to Statutory reserves           | 55,193,884   | 41,128,804   |
| Surplus/(deficit) after tax & provisions | 275,969,419  | 197,220,899  |
| Interest on members deposits             | 404,611,506  | 352,959,331  |

## REPORT OF THE DIRECTORS (CONTINUED)

## **DIRECTORS**

The directors who held office during the year and to the date of this report are shown on page 1. In accordance with the society's By Laws,.

## Dividends, Interest rebate and Honararia

The Board of Directors recommends the following payments for approval by members:-

|                                       | 2024      | 2023      |
|---------------------------------------|-----------|-----------|
| Proposed dividend on shares (%/share) | 20%       | 20%       |
| Proposed rebate on members' deposits  | 12%       | 12%       |
| Proposed Board Honararia              | 7,000,000 | 7,000,000 |
| Proposed Staff Ex-gratia              | 7,754,345 | 5,944,295 |

## **INDEPENDENT AUDITOR**

D.K Wambua & Associates, Certified Public Accountants, were appointed for the year during the last ADM and express willingness to continue in office in accordance with Sacco Societies Act No. 14 of 2008.

## BY ORDER OF THE BOARD

Signature Date 7 JAN 2025

Fridah Mitei Hon. Secretary Nairobi.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The SACCO's Act No.14 of 2008 requires that the Board members to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Sacco as at the end of the financial period and of the operating results of the Sacco for that period. It also requires the board members to ensure that the Sacco keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the Sacco. They are also responsible for safeguarding the assets of the sacco.

The Board Members accept responsibility for the preparation and fair presentation of the 'financial statements in accordance with the appropriate accounting policies supported by' reasonable prudent judgements and estimates, in conformity with the International Financial 'Reporting Standards and in the manner required by co-operative Societies 'Act.

They also accept responsibility for:

- Designing, implementing and maintaining such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error;
- ii. Selecting and applying appropriate accounting policies; and
- iii. Making accounting estimates and judgements that are reasonable in the circumstances;

The Board Members are of the opinion that the financial statements give a true and fair view of the financial position of the Sacco and of its financial performance and cash flows for the period then ending in accordance with International Financial Reporting Standard and the requirements of the Saccos Act.

In preparing these financial statements the directors have assessed the Sacco's ability to continue as a going concern. Nothing has come to the attention of the Board members to indicate that the Sacco will not remain a going concern for at least the next twelve months from the date of this statement.

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities.

So far as each of the Board member is aware, there is no relevant audit information which the auditor is unaware of, and each of the board member has taken all the steps that ought to have been taken in order to become aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by the board of directors on 13

Fridah Mitei

Amos Mwita

CHAIRMAN Hon. SECRETARY

Eli Waweru
'ARY TREASURER

anyant 025 signed on its behalf by:



Audit - Risk Assurance - Accountancy - Taxation - Consultancy

Co-operative Bank Regulated Non-WDT Sacco Society Limited
Report of the Independent Auditors to the Members of Co-operative Bank Regulated Non-WDT Sacco Society Limited
For The Year Ended 31st December 2024

#### Opinion

We have audited the accompanying financial statements of Co-operative Bank Regulated Non-WDT Sacco Society Limited set out on pages 9 to 36 which comprise the Society's statement of financial position as at 31 December 2024 and the statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fairview of the financial position of the Sacco as at 31 December 2024 and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Sacco Societies Act.

#### **Basis for Opinion**

We conducted our audit in accordance with International standards on Auditing [ISAs]. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of financial statements section of our report. We are independent of the Society in accordance with the IESBA code together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key audit matters during the year

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole and in forming our opinion thereon, and do not provide a separate opinion.

#### Other information

The directors are responsible for other information. Other information comprises the information included in the annual report, but does not include the financial statements and our auditors report there on.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Directors responsibility for the Financial statements**

The directors are responsible for the preparation and fair presentation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Sacco Societies Act, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Audit - Risk Assurance - Accountancy - Taxation - Consultancy

Co-operative Bank Regulated Non-WDT Sacco Society Limited Report of the Independent Auditors to the Members of Co-operative Bank Regulated Non-WDT Sacco Society Limited For The Year Ended 31st December 2024

#### Auditor's responsibility for the audit of financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control, obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control, evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management, conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the society to cease to continue as a going concern. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit,

## Report on other legal requirements

As required by the Sacco Societies Act, we report to you based on our audit that:

- We have obtained information and explanations which, to the best of our knowledge and belief, were necessary for the purpose
- The Sacco has complied with various regulatory and standard ratios required by the Sacco Societies Act.
- The Society's statement of financial position and the statement of comprehensive income are in agreement with the books of
- The Society's business was conducted in accordance with the provisions of the Sacco Societies Act and the Society's by-laws and any other resolutions made by the Society at a general meeting, as far as our audit confirmed.

The engagement partner responsible for the audit resulting in this independent auditors report was CPA Dennis Wambua Kimanzi, Practicing Certificate number P/1675

D W Wambua & Associates **Certified Public Accountants** 

Nairobi, Kenya

D. K. WAMBUA & ASSOCIATES CERTIFIED PUBLIC ACCOUNTANTS P. O. Box 5957 - 00100

NAIROBI

Danny's Court, 1st Roor Suite A3, Morribasa Road - Adjacent to Security Group Africa (SGA). P. O. Box 5957 - 00100, Natrobi - Kenya Tel: +254 20 251 4788, Cell: +254 722 771 411/ +254 734 801 444 KITUI BRANCH: Central Trade Center, adjacent to National Bank of Kenya. 2nd Floor Room 3H. P. O. Box 337 - 90200 Kitul - Kenya Tel: +254 712 980 340. Email: into@dkwambua.co.ke, dkwambua.assaciats@gmail.com

## STATEMENT OF COMPREHENSIVE INCOME

|  | Notes  | 2024<br>Kshs               | 2023<br>Kshs               |
|--|--------|----------------------------|----------------------------|
| Revenue                                      |        |                            |                            |
| Interest on loans and advances               | 2.a)   | 598,220,697                | 518,538,861                |
| Other Interest Income                        | 2.b)   | 50,984,589                 | 21,219,799                 |
| Interest expenses                            | 4. i)  | (460,118,563)              | (399,244,913)              |
| Net Interest Income                          |        | 189,086,723                | 140,513,747                |
| Other operating income                       | 3.     | 150,437,919<br>339,524,642 | 134,840,648<br>275,354,395 |
| Expenditure                                  |        |                            |                            |
| Administration expenses                      | 5[a]   | (22,313,929)               | (11,462,211)               |
| Depreciation and Amortization                | 5.{b}  | (379,917)                  | (389,858)                  |
| Governance expenses                          | 5 [c]  | (21,274,987)               | (18,770,165)               |
| Personnel expenses                           | 5 [d]  | (38,074,061)               | (29,216,477)               |
| Financial expenses                           | 4.{ii} | (12,659,844)               | (6,911,432)                |
| Profit before income tax                     |        | <u>244,821,905</u>         | 208,604,252                |
| Tax Provision                                | 23.    | (17,111,394)               | (2,960,231)                |
| Net Surplus                                  |        | 227,710,511                | 205,644,021                |
| (Decrease) in fair value of financial assets | 12[c]  | 48,258,908                 | (8,423,122)                |
| Net comprehensive income for the year        |        | 275,969,419                | 197,220,899                |

The notes on pages 14 to 35 form an integral part of these financial statements.

| STATEMENT OF FINANCIAL POSITION                   |              |                       |               |
|---|--------------|-----------------------|---------------|
|   |              | 2024                  | 2023          |
|   |              | Kshs                  | Kshs          |
| <u>Assets</u>                                     | ,            |                       |               |
| Cash and cash equivalents                         | 6            | 375,430,739           | 356,114,547   |
| Receivables and prepayments                       | 8            | 13,503,189            | 9,718,347     |
| Interest receivable                               | 9            | 7,756,506             | 7,178,570     |
| Loans and advances to members                     | 11           | 4,824,898,895         | 4,177,000,705 |
| Financial Asset (Investments) - Sacco             | 12 {a}       | 683,622,467           | 634,703,559   |
| Financial Asset (Investments) - held in Trust     | 12 {b}       | 198,684,178           | 198,924,178   |
| Property, Plant and Equipment                     | 13           | 945,500               | 1,034,492     |
| Intangible Asset                                  | 14           | 275,413               | -             |
| Consumable Asset                                  | 15           | 16,250                | 36,600        |
| Total APPROVED                                    | on and       | 6,105,133,138         | 5,384,710,998 |
| for publication observation                       | ons Issuer   |                       |               |
| Liabilities to AGM or ADM SHORE                   | 1            |                       |               |
| Member deposits                                   | 16 {i} 🚺     | 3,603,909,879         | 3,181,403,657 |
| Member's savings                                  | 16 {ii}      | 28,912,100            | 37,238,036    |
| Trade payables                                    | RY AUTHORITY | 47,951,965            | 37,793,461    |
| Sundry creditors THE SACCO SOCIETIES              | 12 {b}       | 198,684,178           | 198,924,178   |
| interest bearing liabilities                      | 7            | 259,026,136           | 324,188,214   |
| Interest on member's deposits                     | 17           | 404,598,830           | 353,406,023   |
| Insurance fund                                    | 22           | 14,216,423            | 16,604,289    |
| Proposed dividends                                | 18           | 83,247,429            | 57,673,646    |
| Tax Payable                                       | 23           | 816,939               | 1,719,761     |
| Total liabilities                                 |              | 4,641,363,878         | 4,208,951,265 |
| Equity  |              |                       |               |
| Equity  |              |                       |               |
| Share capital                                     | 19           | 448,201,061           | 338,035,996   |
| Reserves  | 20           | 595,378,715           | 464,328,981   |
| Retained Earning                                  | 21           | 420,189,485           | 373,394,757   |
| Total Equity                                      | :            | 1,463,769,261         | 1,175,759,732 |
| Total liabilities and equity                      |              | 6,105,133,138         | 5,384,710,998 |
| The financial statements on pages 9 to 36 were ap | proved an    | d authorised for issu | ie by the     |
|   |              | signed on its behalf  | •             |
| Chairman  | Date         | 7th Jan 2025          | >             |
| Treasurer   | Date         | fol 2025              |               |
| Hon. Secretary                                    | Datei-       | 7/01/2025             | 5             |

The notes on pages 14 to 36 form an integral part of these financial statements. Report of the independent auditor - pages 7 and 8.

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Co-operative Bank Regulated Non-WDT Sacco Society Limited Annual Report and Financial Statements For The Year Ended 31st December 2024 STATEMENT OF CHANGES IN EQUITY

| Notes  | Share<br>capital<br>Kshs | Statutory<br>Reserve<br>Kshs | General<br>Reserve<br>Kshs | Revaluation<br>Reserve<br>Kshs | Retained<br>Earning<br>Kshs | Total<br>Equity<br>Kshs      |
|--|--------------------------|------------------------------|----------------------------|--------------------------------|-----------------------------|------------------------------|
| As at January 2024 Surplus for the year                  | 338,035,996              | 216,022,755                  | 242,775,000                | 5,531,224                      | 373,394,756<br>227,710,511  | 1,175,759,731<br>227,710,511 |
| Revaluation of shares investments                        |                          |                              |                            | 48,258,908                     |                             | 48,258,908                   |
| Shares issued during the year                            | 110,165,065              |                              |                            |                                |                             | 110,165,065                  |
| Proposed dividend  |                          |                              |                            |                                | (83,370,611)                | (83,370,611)                 |
| Proposed Honoraria                                       |                          |                              |                            |                                | (7,000,000)                 | (2,000,000)                  |
| Proposed staff bonus<br>Transfer (20% ) of Net operating |                          |                              |                            |                                | (7,754,345)                 | (7,754,345)                  |
| surplus to statutory                                     |                          | 55,193,884                   |                            |                                | (55,193,884)                | 1                            |
| Transfer to General reserves                             |                          |                              | 27,596,942                 |                                | (27,596,942)                |                              |
| At end of period   | 448,201,061              | 271,216,639                  | 270,371,942                | 53,790,132                     | 420,189,485                 | 1,463,769,259                |

The notes on pages 14 to 36 form an integral part of these financial statements.

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Co-operative Bank Regulated Non-WDT Sacco Society Limited Annual Report and Financial Statements For The Year Ended 31st December 2024 STATEMENT OF CHANGES IN EQUITY

|  | Share<br>capital<br>Kshs | Statutory<br>Reserve<br>Kshs | General<br>Reserve<br>Kshs | Revaluation<br>Reserve<br>Kshs | Retained<br>Earnings<br>Kshs | Total<br>Equity<br>Kshs |
|--|--------------------------|------------------------------|----------------------------|--------------------------------|------------------------------|-------------------------|
| As at January 2023                                   | 208,722,023              | 174,893,951                  | 241,000,000                | 13,954,346                     | 279,498,397                  | 918,068,717             |
| Surplus for the year                                 |                          |                              |                            |                                | 205,644,021                  | 205,644,021             |
| Loss on revaluation of shares investments            |                          |                              |                            | (8,423,122)                    |                              | (8,423,122)             |
| Shares issued  | 129,313,973              |                              |                            |                                |                              | 129,313,973             |
| Proposed Honoraria                                   |                          |                              |                            |                                | (7,000,000)                  | (2,000,000)             |
| Proposed dividends                                   |                          |                              |                            |                                | (57,674,562)                 | (57,674,562)            |
| Transfer (20% )of Net operating surplus to statutory |                          | 41,128,804                   | 1                          |                                | (41,128,804)                 | 1                       |
| Proposed staff Ex-gratia                             |                          |                              | 1                          |                                | (5,944,295)                  | (5,944,295)             |
| Transfer to General Reserve                          |                          |                              | 1,775,000                  |                                |                              | 1,775,000               |
| At end of period                                     | 338,035,996              | 216,022,755                  | 242,775,000                | 5,531,224                      | 373,394,757                  | 1,175,759,733           |

The notes on pages 14 to 36 form an integral part of these financial statements.

| STATEMENT OF CASH FLOWS  |           |                        |               |
|--|-----------|------------------------|---------------|
|  | Notes     | 2024<br>Kshs           | 2023<br>Kshs  |
| Cash flows from operating activities                                   |           |                        |               |
| Interest on loans and other receipt                                    | 2a        | 591,431,124            | 512,954,386   |
| Interest payment on deposits   | 17        | (353,418,699)          | (302,387,486) |
| Other interest paid  | 4         | (35,001,508)           | (29,586,454)  |
| Payment to employees and suppliers                                     | 5         | (72,199,695)           | (63,170,779)  |
| Other operating income   | 3         | 27,573,133             | 21,095,493    |
| Corporation Tax Paid   | 23        | (4,415,523)            | (1,112,940)   |
| Net Change before Working Capital                                      |           | 153,968,832            | 137,792,219   |
| Increase/(decrease) in operating assets                                |           |                        |               |
| Loans to members   | 11        | (659,266,070)          | (593,154,022) |
| Increase/(Decrease) in inventory                                       | 15        | 20,350                 | (36,600)      |
| Debtors and prepayments  | 8&9       | (9,217,413)            | (10,588,144)  |
|  |           | (668,463,134)          | (603,778,766) |
| Decrease/(increase) in operating liabilities                           |           |                        |               |
| Deposits from members  | 16        | 414,180,285            | 429,952,617   |
| Trade and accrued expenses   |           | (10,038,504)           | (19,369,190)  |
| Insurance fund   |           | (2,387,866)            | (6,559,704)   |
| Honoraria Paid   |           | (7,000,000)            | (7,005,738)   |
| Staff bonus  |           | (5,944,295)            | (4,812,445)   |
| Net cash from operating activities before income taxes                 |           | 388,809,620            | 392,205,540   |
| Net cash generated from/(used in) operating activities                 |           | (125,684,682)          | (73,781,007)  |
| Investing activities   |           |                        |               |
| Interest received  |           | 47,565,411             | 21,219,799    |
| Dividend Received  | 1.2       | 110,795,644            | 113,745,156   |
| Purchase of property, plant and equipment<br>New System acquistion WIP | 13<br>14i | (290,925)<br>(275,413) | (209,159)     |
|  |           | 157,794,717            | 134,755,796   |
| Financing activities   |           |                        |               |
| Net Dividends Paid   |           | (57,796,828)           | (33,225,233)  |
| Bank loan repaid   | 7         | (65,162,078)           | (23,424,004)  |
| Share Capital for the year   | 19        | 110,165,065            | 129,313,973   |
| Net cash generated from/(used in) financing activities                 |           | (12,793,842)           | 72,664,736    |
| Movement in cash and cash equivalents                                  | :-        |                        |               |
| At start of year   |           | 356,114,547            | 222,475,024   |
| Increase/(decrease) in cash and cash equivalents                       |           | 19,316,194             | 133,639,524   |
| At end of Year   |           | 375,430,739            | 356,114,547   |
|  | 84        |                        |               |

The notes on pages 14 to 36 form an integral part of these financial statements.

#### NOTES

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

#### a) Basis of preparation

The financial statement have been prepared in accordance with International Financial Reporting Standard (IFRS) and IFRS Interpretations Committee applicable to societies reporting under IFRS.

#### Going concern

The financial performance of the society is set out in the Management Board's report and in the statement of profit or loss and the other comprehensive income. The financial position of the society is set out in the statement of financial position. Disclosures in respect of risk management are set out in note 19.

Based on the financial performance and position of the society and its risk management policies, the management are of the opinion that the society is well placed to continue in business for the forseable future and as a result the financial statements are prepared on a going concern basis.

These financial statements comply with the requirements of the Sacco Societies Act No. 14 of 2008. 'The statement of profit or loss and statement of comprehensive income represent the profit and loss 'account referred to in the Act. The statement of financial position represents the balance sheet 'referred to in the Act.

#### Basis of measurement

The financial statements have been prepared under the historical cost basis, except where otherwise 'stated in the accounting policies below

For those assets and liabilities measured at fair value, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When measuring the fair value of an asset or a liability, the society uses market observable data as far as possible. If the fair value of an asset or a liability is not directly observable, it is estimated by the Society using valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs (e.g. by use of the market comparable approach that reflects recent transaction prices for similar items or discounted cash flow analysis). Inputs used are consistent with the characteristics of the asset / liability that market participants would take into account

Fair values are categorised into three levels of fair value hierarchy based on the degree to which the inputs to the measurements are observable and the significance of the inputs to the fair value measurement in its entirety:

Level 1 – fair value measurements are derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

**Level 2** – fair value measurements are derived from inputs other than quoted prices used in Level 1 that are observable for the assets or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

**Level 3** – fair values measurements are derived from valuation techniques that include inputs for assets or liabilities that are not based on observable market data (unobservable inputs).

#### 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Critical estimates and judgement

The Management have made the following assumptions that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

#### - Impairment losses on loans and advance

The society reviews its loan portfolios to assess impairment at least on a regular basis. In determining whether an impairment loss should be recorded in profit or loss, the society makes judgements as to whether there is any observable data indicating an impairment trigger followed by measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified with that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a society, or national or local economic conditions that correlate with defaults on assets in the society. The management use estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling future cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences.

#### - Fair value of financial instruments

The fair value of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques. In these cases, the fair values are estimated from observable data in respect of similar financial instruments or using models. Where market observable inputs are not available, they are estimated based on appropriate assumptions. Where valuation techniques (for example, models) are used to determine fair values, they are validated and periodically reviewed by qualified personnel independent of those that sourced them. All models are certified before they are used, and models are calibrated to ensure that outputs reflect actual data and comparative market prices. To the extent practical, models use only observable data; Useful lives of property and equipment - Management reviews the useful lives and residual values of the items of property and equipment on a regular basis. During the financial period, the management determined no significant changes in the useful lives and residual values.

#### - Retirement benefit obligation

Actuarial assumptions are made in valuing future defined benefit obligations and are updated periodically. The principal assumption relates to the discount rate. The discount rate is equal to the yield on government securities which have a term to maturity approximating that of the related liability, and is potentially subject to significant variation. As a result, there is uncertainty that this assumption will continue in the future.

## b) Revenue recognition

#### Interest income and expense

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, the society estimates cash flows considering all contractual terms of the financial instrument but does not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate,

## Fee and commission income

Fees and commission income are generally recognised on an accrual basis when the service has been provided.

#### Other income

Dividend is recognised when the right to receive income is established. Dividend are reflected as a component of other operating income based on the underlying classification of the equity instrument.

## 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### c) Property and equipment

All property and equipment are initially recorded at cost and thereafter stated at historical cost less depreciation.

Freehold and leasehold land and buildings are subsequently shown at market value, based on 'periodic valuations less subsequent depreciation.

Revaluations are performed with sufficient regularity such that the carrying amounts do not differ materially from those that would be determined using fair values at the end of each reporting period.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset.

Increases in the carrying amount arising on revaluation are credited to other comprehensive income except to the extent that it reverses a revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously expensed. Decreases that offset previous increases of the same asset are charged to other comprehensive income; all other decreases are charged to profit or loss. Each period the difference between depreciation based on the revalued carrying amount of the asset (the depreciation charged to profit or loss) and depreciation based on the asset's original cost is transferred from the retained earnings to revaluation reserve.

Depreciation on software is calculated on the straight line basis method

Depreciation on all other assets is calculated on the straight line method to write down the cost of each asset, or the revalued amount, to its residual value over its estimated useful life using the following annual rates:

|                      | Rate % |
|----------------------|--------|
| F 10 F 100           |        |
| Furniture & Fittings | 10%    |
| Computers            | 25%    |
| Office equipment     | 10%    |
| Software             | 25%    |

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposal of property and equipment are determined by comparing the proceeds with the carrying amount and are taken into account in determining operating profit/loss. On disposal of revalued assets, amounts in the revaluation reserve relating to that asset are transferred to retained earnings in the statement of changes in equity.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## d) Financial instruments (continued)

#### - Financial assets (continued)

**Held-to-maturity**: financial assets with fixed or determinable payments and fixed maturity where the management have the positive intent and ability to hold to maturity. Subsequent to initial recognition, such assets are carried at amortized cost using the effective interest method. Changes in the carrying amount are recognized in profit or loss.

**Available-for-sale:** financial assets that are held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rate. Such assets are classified as non-current assets except where the management intends to dispose the assets within 12 months of the reporting date. Subsequent to initial recognition, they are carried at fair value with gains or losses are recognised in other comprehensive income, net of deferred tax (where applicable).

Loans and receivables: financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are classified as current assets where maturities are within 12 months of the reporting date. All assets with maturities greater than 12 months after the reporting date are classified as non-current assets. Subsequent to initial recognition, they are carried at amortised cost using the effective interest method. Changes in the carrying amount are recognised in profit or loss.

**Financial assets at fair value through profit or loss:** financial assets that are acquired or incurred principally for the purpose of generating a profit from short term fluctuation in price or dealer's margin. Such assets are carried at fair value and the fair value gains or losses are recognised in profit or loss. This category has two sub-categories: financial assets held-fortrading and those designated at fair value through profit or loss at inception.

A financial asset is classified as held for trading if it is acquired or incurred principally for the purpose of selling or repurchasing in the near term or if it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern evidence of a recent actual pattern of short-term profit-taking.

Purchases and sales of financial assets are recognised on the trade date i.e. the date on which the society commits to purchase or sell the asset.

Financial assets are de-recognized when the rights to receive cash flows from the assets have expired or have been transferred and the society has transferred substantially all risks and rewards of ownership.

## 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## d) Financial instruments (continued)

#### - Financial liabilities (continued)

Fees associated with the acquisition of borrowing facilities are recognized as transaction costs of the borrowing to the extent that it is probable that some or all of the facilities will be acquired. In this case the fees are deferred until the drawn down occurs. If it is not probable that some or all of the facilities will be acquired the fees are accounted for as prepayments under trade and other receivables and amortized over the period of the facility.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

All financial liabilities are classified as current liabilities unless the society has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Financial liabilities are de-recognized when, and only when, the society's obligations, are discharged cancelled or expired.

## - Offsetting financial instruments

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when there is a legally enforceable right to offset the amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

## 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### e) Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand, deposits held at call with banks, and financial assets with maturities of less than 1 year, net of bank overdrafts and money market lines.

Restricted cash balances are those balances that the society cannot use for working capital purposes and are reduced from cash and cash equivalent.

In the statement of financial position, bank overdrafts are included within borrowings in current liabilities

#### f) Investment shares

Member interest are classified as equity where; the entity has an unconditional right to refuse redemption of the members' shares and provisions in the Act, regulations or the Sacco by-laws impose unconditional prohibitions on the redemption of members' shares.

#### g) Reserves

#### Statutory reserve

Transfers are made to the statutory reserve fund at a rate of 20% and General reserve at a rate of 5% of net operating surplus after tax in compliance with the provision of section 47 (1& 2) of the Co-operative Societies Act, CAP 490.

#### h) Dividends

Proposed dividends are disclosed as a separate component of equity until declared. Dividends are recognised as a liabilities in the period in which they are approved by the society's shareholders.

### ı) Taxatıon

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in the comprehensive income or in equity. In this case, the tax is also recognised in other comprehensive income and equity.

#### **Current tax**

Current tax is provided on the results for the period, adjusted in accordance with tax legislation.

#### Deferred tax

Deferred tax is provided using the liability method for all temporary timing differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. Currently enacted tax rates are used to determine deferred tax. Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary timing differences can be utilised.

For the purposes of measuring deferred tax liabilities and deferred tax asset for investment properties that are measured using fair value model, the carrying amounts of such properties are presumed to be recoverable entirely through sale unless presumption is rebutted. The presumption is rebutted when the investment property is depreciable and held within a business model whose objective is to consume substantially all its economic benefits embodied in it over time rather than through sale.

## 1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## j) Provisions

Provisions for restructuring costs and legal claims are recognized when the society has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions for future operating losses are not recognized.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligation may be small.

The amount recognised as a provision is the best estimate of the present value of expenditures expected to be incurred to settle the obligation using a pre-tax rate that reflects the current market assessments of time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense in profit or loss under finance costs.

#### k) Employee entitlements

The estimated monetary liability for employees' accrued annual leave entitlement at the reporting date is recognised as an expense accrual.

#### Retirement benefit obligations

Employee entitlements to long service awards are recognised when they accrue to employees. A provision is made for the estimated liability for such entitlements as a result of services rendered by employees up to the reporting date.

## m) Comparatives

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current—year.

| NOTE | S (CONTINUED)                                    |             |             |
|------|--|-------------|-------------|
|      |  | 2024        | 2023        |
| 2.a) | Interest on Loan and Advances Loans and Advances | Shs         | Shs         |
|      | Interest received on normal loans                | 591,431,124 | 512,954,386 |
|      | Interest receivable on div advance               | 6,789,573   | 5,584,476   |
|      | =  | 598,220,697 | 518,538,861 |
| 2.b) | Other Interest Income                            |             |             |
|      | Interest from Co-operative bank of Kenya         | 50,980,387  | 21,219,799  |
|      | Interest from CIC money market                   | 4,202       | -           |
|      | Total Other Interest Income                      | 50,984,589  | 21,219,799  |
| 3.   | Other Operating Income                           |             |             |
|      | Dividend from Co-op Bank & CIC                   | 122,864,786 | 113,745,156 |
|      | Withdrawal Charges                               | 225,000     | 184,200     |
|      | Entrance fees                                    | 347,000     | 321,083     |
|      | Sundry income                                    | 1,543,868   | 268         |
|      | Loan processing fees                             | 24,910,390  | 20,155,631  |
|      | Early withdrawal fees                            | 546,876     | 434,311     |
|      | =  | 150,437,919 | 134,840,648 |
| 4) F | inance costs                                     |             |             |
| i)   | Interest & Other direct expense:                 |             |             |
|      | Interest on members' deposits                    | 404,611,506 | 352,959,331 |
|      | Interest on Co-operative bank loan               | 50,249,174  | 38,237,352  |
|      | Interest on savings scheme                       | 5,257,883   | 8,048,230   |
|      | ≅  | 460,118,563 | 399,244,913 |
| ii)  | Financial expenses                               |             |             |
|      | Bank charges                                     | 417,497     | 319,450     |
|      | Provision for loan losses                        | 11,367,880  | 1,344,698   |
|      | Bad debts  | -           | 5,247,283   |
|      | Interest Receivable Written off                  | 874,466     | -           |
|      | -  |             |             |

| NOTES (CONTINUED) |   | 2024              | 2023       |
|-------------------|---|-------------------|------------|
|                   |   | Shs               | Shs        |
| 5.                | Expenses  |                   |            |
| a                 | Administration expenses                                   |                   |            |
|                   | Telephone and postages                                    | 269,806           | 242,844    |
|                   | Product development & Strategic planning                  | 1,677,512         | 2,520,793  |
|                   | Office Running Expenses                                   | 615,841           | 487,902    |
|                   | Printing and Stationery                                   | 295,522           | 365,376    |
|                   | Subscription fees   | 312,400           | 132,320    |
|                   | Repairs and maintenance                                   | 232,783           | 368,479    |
|                   | End of year party   | 418,917           | 349,176    |
|                   | Software maintenance                                      | 267,513           | 201,300    |
|                   | Audit Fee   | 345,000           | 240,000    |
|                   | Rent and utilities  | 300,000           | 397,676    |
|                   | Ushirika Day Celebration                                  | 341,876           | 508,283    |
|                   | Team building expenses                                    | 448,978           | 416,590    |
|                   | Sasra Deposit Levy  | 3,218,642         | -          |
|                   | Statutories Compliance audits, advisory costs & expenses  | 10,755,246        | 303,865    |
|                   | Amount written off on revaluation /Loss on asset disposal | -                 | 69,807     |
|                   | Insurance Expenses  | 21,791            | 25,231     |
|                   | Corporate social responsibility                           | 722,447           | 614,647    |
|                   | Consultancy and professional fees                         | 1,499,473         | 1,639,398  |
|                   | Legal expenses  | 56,360            | 2,578,525  |
|                   | Marketing   | 513,824           | 44.460.044 |
|                   |   | <u>22,313,929</u> | 11,462,211 |
|                   | Depreciation and amortisation                             |                   |            |
| b                 | Depreciation on property and equipment                    | 379,917           | 389,858    |
|                   |   | 379,917           | 389,858    |

| NOTE | S (CONTINUED)                                | 2024       | 2023       |
|------|--|------------|------------|
|      |  | Shs        | Shs        |
| c)   | Governance expenses ( Committee expenses)    |            |            |
|      | Sitting allowance                            | 4,482,307  | 4,631,791  |
|      | Education, training & seminars               | 4,025,303  | 2,496,157  |
|      | Housing Levy                                 | 118,826    | 141,493    |
|      | Governance expenses ( Members related costs) |            |            |
|      | Education and training                       | 6,746,056  | 6,068,884  |
|      | ADM Expenses                                 | 5,776,493  | 5,431,840  |
|      | Member Communications                        | 126,001    | 1.5        |
|      | Total Governance expenses                    | 21,274,987 | 18,770,165 |
|      |  |            |            |

Regulation 61(4) of The Sacco Societies (Non-Deposit Taking Business) Regulations 2020, requires a disclosure in the financial statements of the compensation received by the Directors and Supervisory Committee Member. Details of the compensation for the year ended 31 December 2024 is as tabulated below.

|    |  | 2024       | 2023       |
|----|--|------------|------------|
|    | Directors and Supervisory Committee expenses | Kshs       | Kshs       |
|    | AMOS MWITA                                   | 522,000    | 543,906    |
|    | GEORGE RUKWARU                               | 523,231    | 570,196    |
|    | ELI MWANGI WAWERU                            | 536,308    | 506,346    |
|    | FRIDAH MITEI                                 | 523,538    | 493,099    |
|    | PATRICK NDOMBI                               | 403,692    | 414,973    |
|    | LEWIS MBAE                                   | 454,154    | 414,973    |
|    | MARTIN KIMONDO                               | 416,308    | -          |
|    | JUDY OKERO                                   | 428,923    | -          |
|    | DALMAS MUKABALASI                            | 492,000    | 391,544    |
|    | JAMES KAMAU                                  | 391,231    | 305,183    |
|    | ANN KAARI                                    | 353,231    | 316,897    |
|    | DOUGLAS MUNENE                               | 340,615    | 305,183    |
|    | DENNIS LUSENAKA                              | 25,538     | 492,281    |
|    | CHRISTINE MURUKU                             | 12,615     | 403,258    |
|    | DENNIS ODAWO                                 |            | 23,714     |
|    | FREDRICK GITAGIA                             | -          | 35,143     |
|    |  | 5,423,384  | 5,216,696  |
| d) | Personnel Expenses                           |            | ·          |
|    | Staff salary                                 | 27,579,076 | 22,617,976 |
|    | Provident fund                               | 2,910,277  | 2,109,463  |
|    | Medical & Group life Insurance               | 2,022,548  | 1,550,783  |
|    | National Social Security Fund: Employer      | 306,720    | 140,400    |
|    | Leave allowances                             | 180,000    | 128,400    |
|    | Parking fees allowance                       | 119,650    | 100,000    |
|    | Staff transport and subsistence              | 518,784    | 488,890    |
|    | Fringe benefits                              | 859,315    | 566,491    |
|    | Casual wages                                 | 45,658     | 159,190    |
|    | Staff training                               | 1,772,216  | 554,874    |
|    | Staff recruitment                            | 110,938    | 651,701    |
|    | Housing levy<br>Leave provision              | 362,582    | 148,309    |
|    | Total Personnel Expenses                     | 1,286,298  | 20.246.455 |
|    | Total refsolitiei expenses                   | 38,074,061 | 29,216,477 |

| NOTES (CONTINUED)  | 2024                         | 2023                 |
|--|------------------------------|----------------------|
|  | Kshs                         | Kshs                 |
| 6 Cash and cash equivalents                                  |                              |                      |
| Co-operative Bank Current account                            | 8,069,032                    | 4,918,749            |
| Co-operative Bank savings account/PDT                        | 188,804                      | 137,961              |
| Co-operative Bank savings account/collateral                 | 3,207,019                    | 2,727,018            |
| Co-operative Bank Instant access 01120000544000              | 579,528                      | 4,981,073            |
| Co-operative Bank Fixed & Call deposits                      | 360,000,000                  | 338,000,000          |
| Co-operative Bank Instant access 01120000544001              | 1,288,193                    | 1,299,759            |
| Co-operative Bank Settlement Account - E-Loan                | 2,069,702                    | 4,024,333            |
| CIC Money market account                                     | 21,919                       | 17,716               |
| Co-op money market account                                   | -                            | (383)                |
| Petty cash   | 6,542                        | 8,320                |
|  | 375,430,739                  | 356,114,547          |
| 7 Interest bearing liabilities( Co-op bank loan)             |                              |                      |
| As at 1st January  | 324,188,214                  | 347,612,219          |
| Repayments during the year                                   | (65,162,078)                 | (23,424,004)         |
| As at 31st December  | 259,026,136                  | 324,188,214          |
| 8 Trade and other Receivables                                |                              |                      |
| Employer remittances receivable                              | 9,271,649                    | 6,896,180            |
| Prepayments  | 400,704                      | 282,265              |
| Excise Duty claimable  | 411,658                      | 411,658              |
| Interest Receivable from Fixed deposits                      | 3,419,178                    | 2,128,245            |
| '  | 13,503,189                   | 9,718,347            |
| 9 Interest Receivable  |                              |                      |
| As at 1st January  | 7,178,570                    | 2,222,207            |
| Interest charged   | 597,568,625                  | 523,048,422          |
| Interest Paid  | (596,116,223)<br>(2,450,692) | (516,515,833)        |
| Interest Written off Provision for accrued interest on loans | 1,576,226                    | (1,576,226)          |
| Trovision for decided interest off loans                     | 7,756,506                    | 7,178,570            |
| 10 Trade and other Payables                                  |                              |                      |
| Accrued Audit Fees & Disbursements                           | 202,500                      | 120,000              |
| Accrued expenses   | 4,366,072                    | 1,461,323            |
| Share trading account  | 7,196,735                    | 5,657,336            |
| Provision for Honoraria Provision for staff bonus            | 7,000,000                    | 7,000,000            |
| Receipts control account                                     | 7,754,345<br>509,064         | 5,948,295<br>567,157 |
| Bank loan interest payable                                   | 20,505,549                   | 16,699,128           |
| Excise Duty  | 417,699                      | 340,222              |
| Total  | 47,951,965                   | 37,793,461           |
|  |                              |                      |

| NOTES (CONTINUED)  |                  |                                     |                      |   |
|--|------------------|-------------------------------------|----------------------|---|
| ,  |                  |                                     | 2024<br>Shs          | 2023<br>Shs                             |
| 1 Loans and advances   |                  |                                     |                      |   |
| a) Loans to members  |                  |                                     | Outstanding          | Outstanding                             |
| At the start of the year   |                  |                                     | 4,267,651,681        | 3,66 <b>7,</b> 568,485                  |
| Issued during the year   |                  |                                     | 5,591,113,055        | 4,299,103,121                           |
| Paid during the year   |                  |                                     | (4,936,839,354)      | (3,699,021,926)                         |
| Total loans  |                  |                                     | 4,921,924,979        | 4,267,651,681                           |
| Less provision for loan losses   |                  |                                     | (97,026,084)         | (90,650,976)                            |
| Total loans and advances After provision   |                  |                                     | 4,824,898,894.96     | 4,177,000,705                           |
| *Loans amounting to 4,992,772 to be written off                                      | against the lo   | pan provision                       |                      |   |
| b) LOAN CLASSIFICATIONS  |                  |                                     |                      |   |
|  |                  | Outstand the color                  |                      | Kequirea                                |
| i) RISK CLASSFICATION OF LOANS   | A                | Outstanding Loan<br>Portfolio(Kshs) | Described Descriptor | Provision                               |
| 0 Days (performing 1% provision  | Accounts<br>8817 |                                     | Required Provision   | Amt(Kshs)                               |
| 1-30 days (watch 5%provision)  | 38               | 4,842,575,682<br>553,042            | 1%<br>5%             | 48,425,757                              |
| 31-180 Days (substandard 25% provision)  | 256              | 29,350,000                          | 25%                  | 27,652<br>7,337,500                     |
| 181-360 Days (Doubtful -50% provision) Over 361 Days or 12 instalments over due(loss | 129              | 16,800,147                          | 50%                  | 8,400,074                               |
| account 100%)  | 218              | 37,827,874                          | 100%                 | 37,827,874                              |
| account 100%,  | 9,458            | 4,927,106,745                       | 10070                | 102,018,856                             |
| Provision at the end of the period   |                  |                                     | 0000001              | 00.650.056                              |
| Provision as at beginning of the period  |                  |                                     | 97,026,084           | 90,650,976                              |
| Increase/decrease in provision   |                  |                                     | 90,650,976           | 89,306,278<br>1,344,698                 |
| marata, and an provision   |                  |                                     | 0,373,100            | ======================================= |
| ii INSIDERS LOANS  |                  |                                     |                      |   |
| Loan to directors & Supervisory Committee  |                  |                                     | 32,901,828           | 27,302,216                              |
| Loan to Sacco Employees  |                  |                                     | 50,838,754           | 27,101,909                              |
| W B  |                  |                                     | 83,740,582           | 54,404,124                              |
| iii Deposits   |                  |                                     | 05.440.511           |   |
| Directors & Supervisory Committee  |                  |                                     | 25,469,811           | 22,134,434                              |
| Sacco Employees  |                  |                                     | 12,765,984           | 5,943,478                               |
|  |                  |                                     | 38,235,795           | 28,077,912                              |

Co-operative Bank Regulated Non-WDT Sacco Society Limited Annual Report and Financial Statements For The Year Ended 31st December 2024

| NOTES | (CONTINUED) |
|-------|-------------|
| TOTES |             |

@ 2.68)

Total

|       | TOTED (CONTINUED)  |           |            |              |             |                   |
|-------|--|-----------|------------|--------------|-------------|-------------------|
|       |  |           |            |              | 2024        | 2023              |
|       |  |           |            |              | Shs         | Shs               |
| 12    | OTHER FINANCIAL ASSETS Financial assets comprise the following:  |           |            | 5            |             |                   |
| ! {a} | Owned by society   |           |            |              |             |                   |
|       | KUSCCO shares (100 shares @ sh.10)                               |           |            |              | 1,000       | 1,000             |
|       | CIC Class A Shares 29,268,136                                    |           |            |              | 36,589,106  | 36,349,106        |
|       | New NSE 9,443,400 shares @12.30                                  |           |            |              | 155,343,930 | 107,654,760       |
|       | NSE shares   |           |            |              |             |                   |
|       | Co-op holdings NSE (shares 124,400 @12.30)                       | )         |            |              | 2,046,380   | 1,418,160         |
|       | Co-op class A Shares 72,859,132 @ par                            |           |            |              | 488,244,982 | 487,824,982       |
|       | CIC Class B Shares 649,800 @1.95                                 |           |            |              | 1,397,070   | 1,455,552         |
|       | Total  |           |            | =            | 683,622,467 | 634,703,559       |
| {b}   | Held in trust on behalf of members                               |           |            |              |             |                   |
|       | Member shares in CIC: 157,849,811 shares                         |           |            |              | 175,673,431 | 175,913,431       |
|       | Coop Holdings 23,244,699   |           |            |              | 23,010,747  | 23,010,747        |
|       |  |           |            | 9            | 198,684,178 | 198,924,178       |
|       | Total investments  |           |            | 9            | 882,306,646 | 833,627,738       |
| c)    | Shares Valuation   |           |            |              |             |                   |
|       |  |           | 2024       | 2023<br>Unit |             | 2024<br>Change in |
|       | Shares   | Number    | Unit value | Value        | Net Change  | Value             |
|       | Coop Holding NSE 124,400 shares                                  |           |            |              |             |                   |
|       | @11.4 (2019 @ 16.35)   | 124,400   | 16.45      | 11.40        | 5.05        | 628,220           |
|       | New NSE 9,443,400 shares @11.4 (Kshs.                            |           |            |              |             |                   |
|       | 16.35 on acquisition)<br>CIC class B shares 649,800 @ 2.24 (2019 | 9,443,400 | 16.45      | 11.40        | 5.05        | 47,689,170        |

649,800

10,217,600

2.15

2.24

 $\{0.09\}$ 

(58,482)

48,258,908

# 13 Property and equipment

|                             | Furniture<br>Fittings<br>Shs | Computers<br>Printers<br>Shs | Office<br>Equipment<br>Shs | Total<br>Shs |
|-----------------------------|------------------------------|------------------------------|----------------------------|--------------|
| Cost or valuation           |                              | P                            |                            |              |
| At 01 January 2024          | 701,348                      | 1,612,740                    | 476,744                    | 2,790,832    |
| Additions                   | 75,600                       | 215,325                      |                            | 290,925      |
| At 31st December 2024       | 776,948                      | 1,828,065                    | 476,744                    | 3,081,757    |
| Depreciation                |                              |                              |                            |              |
| At 01 January 2024          | 337,536                      | 1,245,159                    | 173,645                    | 1,756,340    |
| Charge for the year         | 72,655                       | 262,488                      | 44,774                     | 379,917      |
| At 31st December 2024       | 410,191                      | 1,507,647                    | 218,419                    | 2,136,257    |
| Net book value (31.12.2024) | 366,757                      | 320,418                      | 258,325                    | 945,500      |
| Net book value(31.12.2023)  | 363,812                      | 367,581                      | 303,099                    | 1,034,492    |

|                            | Furniture<br>Fittings<br>Shs | Computers<br>Printers<br>Shs | Office<br>Equipment<br>Shs | Total<br>Shs |
|----------------------------|------------------------------|------------------------------|----------------------------|--------------|
| Cost or valuation          |                              | <del></del>                  |                            |              |
| At start of year 2023      | 971,303                      | 3,647,692                    | 791,932                    | 5,410,927    |
| Additions                  | -                            | -                            | 209,159                    | 209,159      |
| Adjustments                | (269,955)                    | (2,034,952)                  | (524,347)                  | (2,829,254)  |
| At end of year 2023        | 701,348                      | 1,612,740                    | 476,744                    | 2,790,832    |
| Depreciation               |                              |                              |                            |              |
| At start of year           | 494,736                      | 3,263,118                    | 557,673                    | 4,315,527    |
| Adjustments                | (205,911)                    | (2,148,457)                  | (405,079)                  | (2,759,447)  |
| Charge for the year        | 48,711                       | 130,497                      | 21,051                     | 200,260      |
| At end of year 2023        | 337,536                      | 1,245,159                    | 173,645                    | 1,756,340    |
| Net book value(31.12.2023) | 363,812                      | 367,581                      | 303,099                    | 1,034,492    |
| Net book value(31.12.2022) | 476,567                      | 384,574                      | 234,259                    | 1,095,400    |

| YEAR 2024  | Kshs                                  | Kshs                              | Kshs                              |
|--|---------------------------------------|-----------------------------------|-----------------------------------|
| Cartax avent   | 0%                                    | 25%                               | 25%                               |
|  | Acquisition of                        | Existing                          |                                   |
|  | New System                            | System                            | Total                             |
|  | W.I.P                                 |                                   |                                   |
| COST   |                                       |                                   |                                   |
| As at 1st January  | -                                     | 1,999,203                         | 1,999,203                         |
| Additional   | 275,413                               | -                                 | 275,413                           |
| As at 31st December  | 275,413                               | 1,999,203                         | 2,274,616                         |
| Amortization   |                                       |                                   |                                   |
| As at 1st January  | -                                     | 1,999,203                         | 1,809,605                         |
| Charges for the year   | -                                     |                                   | -                                 |
| As at 31st December  | -                                     | 1,999,203                         | 1,809,605                         |
| NET BOOK VALUE   | 275,413                               |                                   | 275,413                           |
| YEAR 2023  |                                       |                                   |                                   |
|  | Kshs                                  | Kshs                              | Kshs                              |
|  | 0%                                    | 25%                               | 25%                               |
|  | Acquisition of                        | Existing                          |                                   |
|  | New System                            | System                            | Total                             |
|  | W.I.P                                 |                                   |                                   |
| COST   |                                       |                                   |                                   |
| As at 1st January<br>Additional  | -                                     | 1,999,203                         | 1,999,203                         |
| As at 31st December  |                                       |                                   |                                   |
|  |                                       | 1 000 000                         | 4 000 000                         |
| va at 312t peretibel   |                                       | 1,999,203                         | 1,999,203                         |
|  |                                       | 1,999,203                         | 1,999,203                         |
| Amortization   |                                       |                                   |                                   |
|  | - ·                                   | 1,999,203<br>1,809,605<br>189,598 | 1,999,203<br>1,809,605<br>189,598 |
| Amortization As at 1st January   | <u> </u>                              | 1,809,605                         | 1,809,605                         |
| Amortization As at 1st January Charges for the year                                    |                                       | 1,809,605<br>189,598              | 1,809,605<br>189,598              |
| Amortization As at 1st January Charges for the year As at 31st December                | · · · · · · · · · · · · · · · · · · · | 1,809,605<br>189,598              | 1,809,605<br>189,598              |
| Amortization As at 1st January Charges for the year As at 31st December NET BOOK VALUE | the net realizable valu               | 1,809,605<br>189,598<br>1,999,203 | 1,809,605<br>189,598              |
| Amortization As at 1st January Charges for the year As at 31st December NET BOOK VALUE | the net realizable valu               | 1,809,605<br>189,598<br>1,999,203 | 1,809,605<br>189,598              |
| Amortization As at 1st January Charges for the year As at 31st December NET BOOK VALUE | the net realizable valu               | 1,809,605<br>189,598<br>1,999,203 | 1,809,605<br>189,598<br>1,999,203 |

| NOTES  | S (CONTINUED)   |   |   |
|--------|---|---|---|
| 16 {i} | Member deposits   | 2024<br>Shs                                   | 2023<br>Shs                                   |
|        | At the start of the year<br>Deposits during the year<br>Withdrawals/Refunds during the year | 3,181,403,657<br>993,461,873<br>(570,955,924) | 2,727,564,312<br>915,256,745<br>(461,417,401) |
|        | Totals  | 3,603,909,879                                 | 3,181,403,657                                 |
| 16 {ii | Member's savings  |   |   |
|        | At the start of the year  | 37,238,036                                    | 61,124,764                                    |
|        | Deposit During the year   | 118,008,220                                   | 124,877,088                                   |
|        | Refunds during the year   | (126,334,157)                                 | (148,763,816)                                 |
|        |   | 28,912,100                                    | 37,238,036                                    |
|        | Total Carinas and democits  | 0.400.004.000                                 | 0.040 444 400                                 |
|        | Total Savings and deposits  | 3,632,821,978                                 | 3,218,641,693                                 |
| 17     | Interest on members deposits  |   |   |
|        | At the start of the year  | 353,406,023                                   | 302,834,160                                   |
|        | Provisions during the year  | 404,611,506                                   | 352,959,331                                   |
|        | Paid during the year  | (353,418,699)                                 | (302,387,468)                                 |
|        |   | 404,598,830                                   | 353,406,023                                   |
| 18     | B Proposed dividends  |   |   |
|        | At the start of the year  | 57,673,646                                    | 33,224,317                                    |
|        | Provisions during the year  | 83,370,611                                    | 57,674,562                                    |
|        | Paid during the year  | (57,796,828)                                  | (33,225,233)                                  |
|        |   | <u>83,247,429</u>                             | 57,673,646                                    |
| 19     | Share Capital   |   |   |
|        | At the start of the year  | 338,035,996                                   | 208,722,023                                   |
|        | Deposit during the year   | 110,165,065                                   | 129,313,973                                   |
|        |   | 448,201,061                                   | 338,035,996                                   |
|        |   | =======================================       | =======================================       |

| OTES   | (CONTINUED)                           |                              |                            |
|--------|---------------------------------------|------------------------------|----------------------------|
|        |                                       | 2024                         | 2023                       |
|        |                                       | Kshs                         | Kshs                       |
| 20 Re  | serves                                |                              | ·=                         |
| i)     | Statutory reserves                    |                              |                            |
|        | At start of the year                  | 216,022,755                  | 174,893,951                |
|        | Transfer during the year              | 55,193,884                   | 41,128,804                 |
|        | At the end of the year                | <u>271,216,639</u>           | <b>216,022,755</b>         |
| ii)    | General Reserves                      |                              |                            |
|        | At start of the year                  | 242,775,000                  | 241,000,000                |
|        | Transfer during the year              | 27,596,942                   | 1,775,000                  |
|        | At the end of the year                | <u>270,371,942</u>           | 242,775,000                |
| iii)   | Revaluation Reserves                  |                              |                            |
|        | At start of the year                  | 5,531,226                    | 13,954,347                 |
|        | Revaluation of shares investments     | 48,258,908                   | (8,423,122                 |
|        | At the end of the year                | 53,790,134                   | 5,531,226                  |
|        | TOTAL RESERVES                        | 595,378,715                  | 464,328,981                |
| 21     | Retained Earning                      |                              |                            |
|        | At start of the year                  | 373,394,756                  | 279,498,397                |
|        | Surplus for the year                  | 227,710,511                  | 205,644,021                |
|        | Proposed staff ex -gratia             | (7,754,345)                  | (5,944,295                 |
|        | Proposed honoraria Proposed dividends | (7,000,000)                  | (7,000,000                 |
|        | Transfer to reserves                  | (83,370,611)<br>(82,790,826) | (57,674,562<br>(41,128,804 |
|        | At the end of the year                | 420,189,485                  | 373,394,757                |
| 22 Ins | surance fund                          |                              |                            |
|        | At the start of the year              | 16,604,289                   | 23,163,993                 |
|        | Additions /contributions              | 29,068,418                   | 22,016,503                 |
|        |                                       | ,                            | ,,                         |
|        | Premiums paid                         | (31,456,284)                 | (28,576,207)               |

| NOTES (CONTINUED)        |              |             |
|--------------------------|--------------|-------------|
|                          | 2024         | 2023        |
|                          | Kshs         | Kshs        |
| 23 Tax Liability         |              |             |
| As at start of the year  | 1,719,761    | (127,530)   |
| Provision for the year   | 17,111,394   | 2,960,231   |
| Payments during the year | (4,415,523)  | (1,112,940) |
| Tax witheld              | (13,598,693) | -           |
| Tax payable              | 816,939      | 1,719,761   |

## 24 Risk management objectives and policies

#### Financial risk management

The society's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.

The society's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the society's financial performance.

Risk management is carried out by the risk sub-committees under policies approved by the directors. The risk sub-committee identifies, evaluates and manage financial risks in close co-operation with various departmental heads. The directors provides written principles for overall risk management, as well as written policies covering specific areas, such as liquidity risk, interest rate risk, credit risk, and investment of excess liquidity.

The sub-committee reports to the directors on all aspects of risks including nature of risks, measures instituted to mitigate risk exposures etc.

#### (a) Market risk

- Interest rate risk

The society's exposure to interest rate risk arises from borrowings/interest bearing creditors and interest bearing debtors/advances/financial assets.

Financial assets and liabilities advanced and obtained at different rates expose the society to interest rate risk. Financial assets and liabilities obtained at fixed rates expose the society to fair value interest rate risk, except where the instruments are carried at amortized costs. The society maintains adequate ratios of borrowings when compared to total borrowings in fixed interest rates.

#### 25 Risk management objectives and policies (continued)

#### (b) Credit risk

Credit risk is the risk of suffering financial loss, should any of the society's member fail to fulfil their contractual obligations to the society. Credit risk arises mainly from member's loans and advances

The society is also exposed to other credit risks arising from investments in debt securities and other exposures arising from its trading activities ('trading exposures'), including non-equity trading portfolio assets, derivatives and settlement balances with market counterparties and reverse repurchase loans.

Credit risk is the single largest risk for the society's business; the directors therefore carefully manage the exposure to credit risk. The credit risk management and control are centralised in a credit risk committee, which reports to the Board of Directors and head of each business unit regularly.

#### (i) Credit risk measurement

The Society takes on exposure to credit risk which is the risk of financial loss to the Society if a member or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Society's loans and advances to members and other banks and investment securities.

Exposure to credit risk is managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and capital repayment obligations and by changing lending limits where appropriate. Exposure to credit risk is also managed in part by obtaining collateral against loans and advances in the form of registered securities over assets and guarantees from members. Credit risk in the society, is also managed through a framework of policies and procedures. Origination and approval roles are segregated.

To aid Credit managers in portfolio management, regular internal risk management reports contain information on key environmental and economic trends across major portfolios, portfolio delinquency and loan impairment performance as well as information on migration across credit grades and other trends. Expected loss is the long-run average credit loss across a range of typical economic conditions. It is used in the delegation of credit approval authority and must be calculated for every transaction to determine the appropriate level of approval. To assist risk officers in monitoring the portfolio, various internal risk management reports are available on a regular basis, providing individual counterparty, counterparty society and portfolio exposure information, the status of accounts showing signs of weakness or financial deterioration and updates on credit markets.

The society' grading systems is based on the basic principles issued by the regulatory authority SASRA. In addition to nominal aggregate exposure, expected loss is used in the assessment of individual exposures and for portfolio analysis.

The credit grades within society are based on a probability of default. The Society structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to the nature and type of loans. The society grades its loans into five categories on the basis of the following criteria;

- (1) Performing loans, being loans which are well documented and performing according to contractual terms;
- (2) Watch loans, being loans whose principal or interest have remained un-paid for one day to thirty days or where one instalment is outstanding;
- (3) **Substandard loan**, being loans not adequately protected by the current repayment capacity and the principal or interest have remained un-paid between thirty-one to one hundred and eighty days or where two to six instalments have remained outstanding;
- (4) **Doubtful loans**, being loans not adequately protected by the current repayment capacity and the principal or interest have remained un-paid between one hundred and eighty one to three hundred and sixty days or where seven to twelve instalments have remained outstanding;

#### 26 Risk management objectives and policies (continued)

- (b) Credit risk (continued)
  (i) Credit risk measurement (continued)
  - 5) Loss loans being loans which are considered uncollectible or of such little value that their continued recognition as receivable assets is not warranted, not adequately protected and have remained un-paid for more than three hundred and sixty days or where more than twelve instalments have remained outstanding.

#### Problem credit management and provisioning

Across all its loan portfolios, the Society employs a disciplined approach to impairment allowances evaluation, with prompt identification of problem loans being a key risk management objective. The Society maintains both collective and specific impairment allowances for credit losses, the sum of which is sufficient to reduce the book value of credit assets to their estimated realisable value.

A primary indicator of potential impairment is delinquency. However, not all delinquent loans (particularly those in the early stage of delinquency) will be impaired. An account is considered to be delinquent when payment is not received on the due date. Accounts that are overdue by more than 30 days are considered delinquent. For delinquency reporting purposes, the Society follows industry standards, measuring delinquency as of 1, 30, 180, 360 and above 361 days past due. Accounts that are overdue by more than 30 days are closely monitored and subject to specific collection processes.

Specific impairment allowances reduce the aggregate carrying value of credit assets where there is specific evidence of deterioration in credit quality. In line with regulatory guidelines, a collective allowance is maintained to cover potential impairment in the existing portfolio that cannot be associated with specific credit. These allowances are reviewed and updated on a regularly basis.

The process used for recognizing the impairment provisions is are generally raised at the difference between the outstanding amount of the loan and the present value of the estimated future cash flows which includes the realization of collateral except where the collateral value is typically realized in less than 12 months then the loan impairment is calculated using the forced sale value of the collateral without further discounting. In certain cases involving bankruptcy, fraud and death, the loss recognition process is accelerated.

The Society writes off loans and advances net of any related allowances for impairment losses when it determines that the loans are uncollectable and securities unrealizable. This determination is reached after accessing objective evidence or occurrence of significant changes in the borrower or issuer's financial position such that they are no longer able to repay the obligation, or that proceeds from the sale of collateral will not be sufficient to pay back the entire exposure. This is done after exhausting all other means including litigation.

# Loans and advances that are neither past due nor impaired

The Society classifies loans and advances under this category if they are up to date and in line with their contractual agreements such loans would have demonstrated the meeting of their financial and non-financial conditions and the borrowers would have proven capacity to repay the loans. These exposures will normally be maintained largely within approved facility program and with no depiction of impairment or distress signs. These exposures are categorized as normal accounts (category 1) in line with internal guidelines and those issued by regulators where applicable. A collective provision on the total outstanding balances is made and appropriated from revenue reserves to statutory credit risk reserves.

#### 27 Risk management objectives and policies (continued)

# (b) Credit risk (continued) Past due but not impaired

This category includes exposures that are between 1 - 30 days past due, where losses have been incurred but have not been identified. These exposures are graded as category 2 in line with our internal guidelines and those issued by banking regulators. A collective impairment allowance is made to cover losses which have been incurred but have not yet been identified.

#### Impaired loans and advances

Impaired loans and advances are those which the Society determines that it is probable that it will be unable to collect all principal and interest due according to the contractual terms of the loan securities agreement(s). These loans are graded between categories 3 (31-180 days), 4(181 -360 days) and 5 (over 360 days) using the Society's internal credit rating system. These clients, under guidelines issued by the SASRA in the regions we operate in, are termed as non-performing loans. The Society establishes a specific allowance for impairment losses that represents the estimate of losses that will be incurred in its loan portfolio.

#### (c) Liquidity risk

Cash flow forecasting is performed by the finance department of the group by monitoring the society's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the society does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the society's management maintains flexibility in funding by maintaining availability under committed credit lines.

A disclosure of the undrawn facilities is as per Note 11. This is the society's liquidity reserve.

Notes 10 disclose the maturity analysis of trade and other payables.

## 28 Capital management

# Internally imposed capital requirements

The society manages its capital to ensure that it will be able to continue as a going concern while maximising the return to members through the optimisation of the debt and equity balance.

The capital structure of the society consists of net debt calculated as sum of total borrowings and member's deposit (as shown in the Statement of Financial Position) less cash and cash equivalents and equity (comprising issued capital, reserves and retained earnings). The directors review the capital structure on a semi-annual basis. As part of this review, the committee considers the cost of capital and the risks associated with each class of capital. In order to maintain or adjust the capital structure, the society may adjust the amounts of dividends paid to members or sell assets to reduce debt.

## 28 Capital management (continued)

## **Externally imposed capital requirements**

The Sacco Society's Act has established certain guidelines for the management of capital and working capital for deposit taking Sacco.

- core capital of not less than ten million shillings;
- core capital of not less than ten percent of total assets;
- institutional capital of not less than eight percent of total assets; and
- core capital of not less than eight percent of total deposits.
- maintain ten percent of its savings deposits and short term liabilities in liquid assets.

| The ratios at 31st December 2024 and 31 December 2023 were as follows: | 2024        | 2023        |
|--|-------------|-------------|
|  | Shs         | Shs         |
| a) Core capital of not less that Shs 10 million                        |             |             |
| As per statement of financial position                                 | 726,356,659 | 535,524,948 |
| b) Core capital of not less than 10% of total assets;                  |             |             |
| As per statement of financial position                                 | 12%         | 10%         |
| c) Institutional capital of not less than 8% of total assets           |             |             |
| As per statement of financial position                                 | 140%        | 156%        |
| d) Core capital of not less than 8% of total deposits.                 |             |             |
| As per statement of financial position                                 | 20%         | 17%         |
| e) 10% of savings deposits and short term liabilities in liquid as     | sets.       |             |
| As per statement of financial position                                 | 13%         | 13%         |

## 29 Presentation currency

The financial statements are presented in Kenya Shillings (Kshs.)